

Fill in this information to identify the case:

United States Bankruptcy Court for the:

Southern District of New York
(State)

Case number (if known): Chapter

☐ Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

04/19

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1. Debtor's name New Cotai Ventures, LLC

2. All other names debtor used in the last 8 years N/A
Include any assumed names, trade names, and *doing business* as names

3. Debtor's federal Employer Identification Number (EIN) 20 - 4 7 2 9 3 8 5

4. Debtor's address	Principal place of business	Mailing address, if different from principal place of business
	<u>Two Greenwich Plaza, First Floor</u> Number Street	<u></u> Number Street
	<u>Greenwich, CT</u> City State	<u></u> P.O. Box
	<u>06830</u> ZIP Code	<u></u> City State ZIP Code
	<u>Fairfield County</u> County	Location of principal assets, if different from principal place of business
		<u></u> Number Street
		<u></u> City State ZIP Code

5. Debtor's website (URL) N/A

6. Type of debtor
☒ Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP))
☐ Partnership (excluding LLP)
☐ Other. Specify:

7. Describe debtor's business

A. Check one:

- ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A))
☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
☐ Railroad (as defined in 11 U.S.C. § 101(44))
☐ Stockbroker (as defined in 11 U.S.C. § 101(53A))
☐ Commodity Broker (as defined in 11 U.S.C. § 101(6))
☐ Clearing Bank (as defined in 11 U.S.C. § 781(3))
☒ None of the above.

B. Check all that apply:

- ☐ Tax-exempt entity (as described in 26 U.S.C. § 501)
☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)¹
☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor.
See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.

5 2 3 9

8. Under which chapter of the Bankruptcy Code is the debtor filing?

Check one:

- ☐ Chapter 7
☐ Chapter 9

☒ Chapter 11. Check all that apply:

- ☐ Debtor's aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$2,725,625 (amount subject to adjustment on 4/01/22 and every 3 years after that).
☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D). If the debtor is a small business debtor, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if all of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
☐ A plan is being filed with this petition.
☐ Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
☐ The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.

☐ Chapter 12

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

☒ No

☐ Yes. District _____ When _____ Case number _____
MM / DD / YYYY
District _____ When _____ Case number _____
MM / DD / YYYY

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

☐ No

☒ Yes. Debtor see attached Annex 1 Relationship Affiliate Debtor
District Southern District of New York When Date hereof
Case number, if known _____ MM / DD / YYYY

List all cases. If more than 1, attach a separate list.

¹ Debtor is exempt from registration as an Investment Company pursuant to Section 3(c)(7) of the Investment Company Act of 1940.
Official Form 201 Voluntary Petition for Non-Individuals Filing for Bankruptcy

11. Why is the case filed in *this* district?

Check all that apply:

- ☒ Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.
- ☐ A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?

- ☒ No
- ☐ Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (Check all that apply.)

- ☐ It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard? _____

- ☐ It needs to be physically secured or protected from the weather.
- ☐ It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).
- ☐ Other _____

Where is the property?

Number _____ Street _____

City _____ State _____ ZIP Code _____

Is the property insured?

- ☐ No
- ☐ Yes. Insurance agency _____

Contact name _____

Phone _____

Statistical and administrative information

13. Debtor's estimation of available funds

Check one:

- ☒ Funds will be available for distribution to unsecured creditors.
- ☐ After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> 1-49 | <input type="checkbox"/> 1,000-5,000 | <input type="checkbox"/> 25,001-50,000 |
| <input type="checkbox"/> 50-99 | <input type="checkbox"/> 5,001-10,000 | <input type="checkbox"/> 50,001-100,000 |
| <input type="checkbox"/> 100-199 | <input type="checkbox"/> 10,001-25,000 | <input type="checkbox"/> More than 100,000 |
| <input type="checkbox"/> 200-999 | | |

15. Estimated assets

<input type="checkbox"/> \$0-\$50,000	<input type="checkbox"/> \$1,000,001-\$10 million	<input type="checkbox"/> \$500,000,001-\$1 billion
<input type="checkbox"/> \$50,001-\$100,000	<input type="checkbox"/> \$10,000,001-\$50 million	<input type="checkbox"/> \$1,000,000,001-\$10 billion
<input type="checkbox"/> \$100,001-\$500,000	<input type="checkbox"/> \$50,000,001-\$100 million	<input type="checkbox"/> \$10,000,000,001-\$50 billion
<input type="checkbox"/> \$500,001-\$1 million	<input checked="" type="checkbox"/> \$100,000,001-\$500 million ²	<input type="checkbox"/> More than \$50 billion

16. Estimated liabilities

<input type="checkbox"/> \$0-\$50,000	<input type="checkbox"/> \$1,000,001-\$10 million	<input checked="" type="checkbox"/> \$500,000,001-\$1 billion
<input type="checkbox"/> \$50,001-\$100,000	<input type="checkbox"/> \$10,000,001-\$50 million	<input type="checkbox"/> \$1,000,000,001-\$10 billion
<input type="checkbox"/> \$100,001-\$500,000	<input type="checkbox"/> \$50,000,001-\$100 million	<input type="checkbox"/> \$10,000,000,001-\$50 billion
<input type="checkbox"/> \$500,001-\$1 million	<input type="checkbox"/> \$100,000,001-\$500 million	<input type="checkbox"/> More than \$50 billion

Request for Relief, Declaration, and Signatures

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

17. Declaration and signature of authorized representative of debtor

- The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.
- I have been authorized to file this petition on behalf of the debtor.
- I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 05/01/2019
MM / DD / YYYY

☒ /s/ David Reganato
Signature of authorized representative of debtor

David Reganato
Printed name

Title Authorized Signatory

18. Signature of attorney

☒ /s/ Jay M. Goffman
Signature of attorney for debtor

Date 05/01/2019
MM / DD / YYYY

Jay M. Goffman
Printed name

Skadden, Arps, Slate, Meagher & Flom LLP
Firm name

Four Times Square
Number Street

New York NY 10036
City State Zip Code

(212) 735-3000
Contact phone

jay.goffman@skadden.com
Email address

1911239
Bar number

NY
State

² "Estimated assets" amount determined in accordance with U.S. GAAP and does not necessarily represent the amount that may ultimately be realized on account of such assets.

Annex 1

SCHEDULE OF DEBTORS

On the date hereof, each of the affiliated entities listed below (including the debtor in this chapter 11 case) filed in this Court a petition for relief under chapter 11 of title 11 of the United States Code. Substantially contemporaneously with the filing of these petitions, these entities filed a motion requesting that their respective chapter 11 cases be jointly administered for procedural purposes only.

	Debtor	Employer Identification Number (EIN)
1.	New Cotai Ventures, LLC	20-4729385
2.	New Cotai Holdings, LLC	20-4573056
3.	New Cotai, LLC	20-4592582
4.	New Cotai Capital Corp.	98-1103641

Fill in this information to identify the case:	
Debtor name	<u>New Cotai Holdings, LLC, et al.</u>
United States Bankruptcy Court for the: <u>Southern</u>	District of <u>New York</u> (State)
Case number (If known):	_____

☐ Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders

12/15

Set forth below is a list of creditors holding the twenty (20) largest unsecured claims against the Debtors, as of April 29, 2019. This list has been prepared on a consolidated basis, based upon the books and records of the Debtors, and in accordance with Bankruptcy Rule 1007(d), for filing in the Debtors' chapter 11 cases. This list does not include (1) persons who come within the definition of "insider" set forth in section 101 of the Bankruptcy Code, (2) secured creditors, or (3) claims held by the Debtors' employees.

The information presented in the list below shall not constitute an admission of liability by, nor is binding on, the Debtors and the failure to list a claim as contingent, disputed or subject to set off shall not be a waiver of any of the Debtors' rights relating thereto.

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total Claim, if partially secured	Deduction for value of collateral or setoff	Unsecured Claim
1. Wells Fargo Bank, National Association, as Indenture Trustee to the 10.625% Senior Pay-In-Kind Notes due 2019	Wells Fargo Bank, National Association 707 Wilshire Boulevard, 17th Floor Los Angeles, CA 90017 Attention: Corporate Trust Department, Barry Somrock Phone: 612-667-8485 Fax: (213) 614-3355 Email: barry.d.somrock@wellsfargo.com	10.625% Senior Pay-In-Kind Notes due 2019				\$856,000,000
2. PricewaterhouseCoopers LLP	PricewaterhouseCoopers LLP P.O. Box 7247-8001, Philadelphia, PA 19170-8001 Attention: Anthony Arrigo Phone: 646-471-0156 Email: anthony.arrigo@pwc.com	Professional Services				\$127,500

Debtor New Cotai Holdings, LLC, et al.

Case Number (if known) _____

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total Claim, if partially secured	Deduction for value of collateral or setoff	Unsecured Claim
3.	SS&C Technologies, Inc.	SS&C Technologies, Inc. One South Road, Harrison, NY 10528 Attention: Billing Department Phone: 914-670-3600 Fax: 914-670-3607 Email: Billing.Citi@sscinc.com	Professional Services				\$56,541.13
4.	Kekst and Company Incorporated	Kekst and Company Incorporated 437 Madison Avenue 37th Floor, New York, NY 10022 Attention: NYC Accounting Department Phone: 212-521-4800 Fax: 212-521-4900 Email: accounting.nyc@kekstcnc.com	Professional Services				\$15,372.23
5.	Union Gaming Securities LLC	Union Gaming Securities LLC 3930 Howard Hughes Pkwy, Ste 230 Las Vegas, NV 89169 Attention: Mike Glynn Phone: 702-866-0749 Email: mike.glynn.uniongaming.com	Professional Services				\$10,000.00
6.	Conyers Dill and Pearman - HK	Conyers Dill and Pearman – HK 29th Floor One Exchange Square, 8 Connaught Place, Central, Hong Kong Attention: David Lamb Phone: 852-2524-7106 Fax: 852-2845-9268 Email: David.Lamb@conyersdill.com	Professional Services				\$7,989.20
7.	Ropes & Gray, LLP	Ropes & Gray, LLP 800 Boylston Street, Boston, MA, 02199-3600 Attention: P. Welsh Phone: 617-951-7865 Fax: 617-951-7050 Email: pwelsh@ropesgray.com	Professional Services				\$7,427.23
8.	Wells Fargo Bank	Wells Fargo Bank WF 8113 P.O. Box 1450, Minneapolis, MN 55485-8113 Attention: Barry Somrock Phone: 612-667-8485 Email: barry.d.somrock@wellsfargo.com	Professional Services				\$7,100.00

Debtor New Cotai Holdings, LLC, et al.

Case Number (if known) _____

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total Claim, if partially secured	Deduction for value of collateral or setoff	Unsecured Claim
9. Walkers	Walkers 190 Elgin Avenue, George Town, Grand Cayman KY1-9001, Cayman Islands Attention: Kimberly Ebanks Phone: 345-949-0100 Fax: 345-949-7886 Email: Kimberley.Ebanks@walkersglobal.com	Professional Services				\$6,555.84
10. CorpM Limited	CorpM Limited Avenida da Praia Grande, 409, China Law Building, 21/F and 23/F A-B, Macau Attention: Rui Pinto Proenca Phone: 853-2833-3332 Fax: 853-2833-3331 Email: rpp@mdme.com.mo	Professional Services				\$6,223.30
11. 2NT8 Limited	2NT8 Limited 4/F Wai Lam House, 12 Lan Kwai Fong, Central, Hong Kong Attention: Alidad Tash Phone: 852-5196-2211 Email: alidad@2nt8.com	Professional Services				\$5,000.00
12. Intralinks, Inc.	Intralinks, Inc. 1372 Broadway, 11th Floor, New York, NY 10018 Attention: Billing Department Phone: 212-342-7676 Email: Billing@Intralinks.com	Trade Debt				\$4,500.00
13. Richards Kibbe & Orbe LLP	Richards Kibbe & Orbe LLP 200 Liberty Street, New York, NY 10281-1003 Attention: C. Mueller Phone: 212-530-1800 Fax: 212-530-1801 Email: cmueller@rkollp.com	Professional Services				\$3,021.75
14. DF King & Co., Inc.	DF King & Co., Inc. 48 Wall Street 22 Floor, New York, NY 10005 Attention: DFK Accounts Receivable Phone: 212-269-5550 Email: DFKAccountsReceivable@astfinancial.com	Professional Services				\$2,968.78

Debtor New Cotai Holdings, LLC, et al.

Case Number (if known) _____

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total Claim, if partially secured	Deduction for value of collateral or setoff	Unsecured Claim
15.	Ernst & Young US LLP	Ernst & Young US LLP 200 Plaza Drive, Secaucus, NJ 07094 Attention: Alexander Soures Phone: 212-773-2584 Fax: 866-240-5838 Email: alexander.soures@ey.com	Professional Services				\$2,294.00
16.	Iron Mountain	Iron Mountain 1000 Campus Drive, Collegeville, PA 19426 Attention: Customer Service Phone: 800-934-3453 Email: askcustomerservice@ironmountain.com	Professional Services				\$1,030.56
17.	Hogan Lovells US LLP	Hogan Lovells US LLP Columbia Square 555 Thirteenth Street NW, Washington, DC 20004-1109 Attention: Bibi Majeed Phone: 202-637-5600 Fax: 202-637-5910 Email: bibi.majeed@hoganlovells.com	Professional Services				\$769.47
18.	Verizon Wireless	Verizon Wireless P.O. Box 489 Newark, NJ 07101-0489 Phone: 800-922-0204	Trade Debt				\$61.15
19.	Vonage Business	Vonage Business P.O. Box 392415 Pittsburgh, PA 15252-9415	Trade Debt				\$49.32
20.	Verizon	Verizon P.O. BOX 15124, Albany, NY 12212-5124 Attention: Customer Service Phone: 800-897-4966	Trade Debt				\$45.72

SKADDEN, ARPS, SLATE, MEAGHER & FLOM LLP

Jay M. Goffman

Mark A. McDermott

Evan A. Hill

Four Times Square

New York, New York 10036-6522

Telephone: (212) 735-3000

Fax: (212) 735-2000

*Proposed Counsel to Debtors
and Debtors-in-Possession*

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re

NEW COTAI HOLDINGS, LLC, et al.,

Debtors.¹

Chapter 11

Case No. 19-[●] ([●])

(Joint Administration Pending)

CONSOLIDATED CORPORATE OWNERSHIP STATEMENT

Pursuant to Rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure and Rule 1007-3 of the Local Bankruptcy Rules for the Southern District of New York, New Cotai Holdings, LLC, and certain of its affiliates (collectively, the “**Debtors**,” the “**Company**,” or “**New Cotai**”), as debtors and debtors in possession in the above-captioned chapter 11 cases, respectfully represent that as of the Petition Date:

1. None of the Debtors are publicly traded corporations.
2. SPC Cotai Investment, LLC owns 78% of the membership units in New Cotai Ventures, LLC.

¹ The Debtors in these chapter 11 cases, along with the last four digits of their respective tax identification numbers, are as follows: New Cotai Holdings, LLC (3056); New Cotai, LLC (2582); New Cotai Capital Corp. (3641); New Cotai Ventures, LLC (9385). The Debtors’ corporate address is c/o New Cotai, LLC, Two Greenwich Plaza, Greenwich, Connecticut 06830.

3. New Cotai Ventures, LLC owns 92.6% of the common units and 98.8% of the class preferred A units in New Cotai Holdings, LLC.

4. New Cotai Holdings, LLC owns 100% of the interests in New Cotai, LLC.

5. New Cotai, LLC owns 100% of the shares in New Cotai Capital Corp.

Fill in this information to identify the case:

Debtor name New Cotai Holdings, LLC, et al.

United States Bankruptcy Court for the: Southern District of New York
(State)

Case number (If known): _____

☐ Check if this
is an amended
filing

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING – Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets-Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☐ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ *Amended Schedule* _____
- ☒ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☒ Other document that requires a declaration Consolidated Corporate Ownership Statement.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on May 1, 2019

x /s/ David Reganato
Signature of individual signing on behalf of debtor

David Reganato
Printed name
Authorized Signatory
Position or relationship to debtor

**United States Bankruptcy Court
Southern District of New York**

In re: New Cotai Ventures, LLC
Debtor(s)

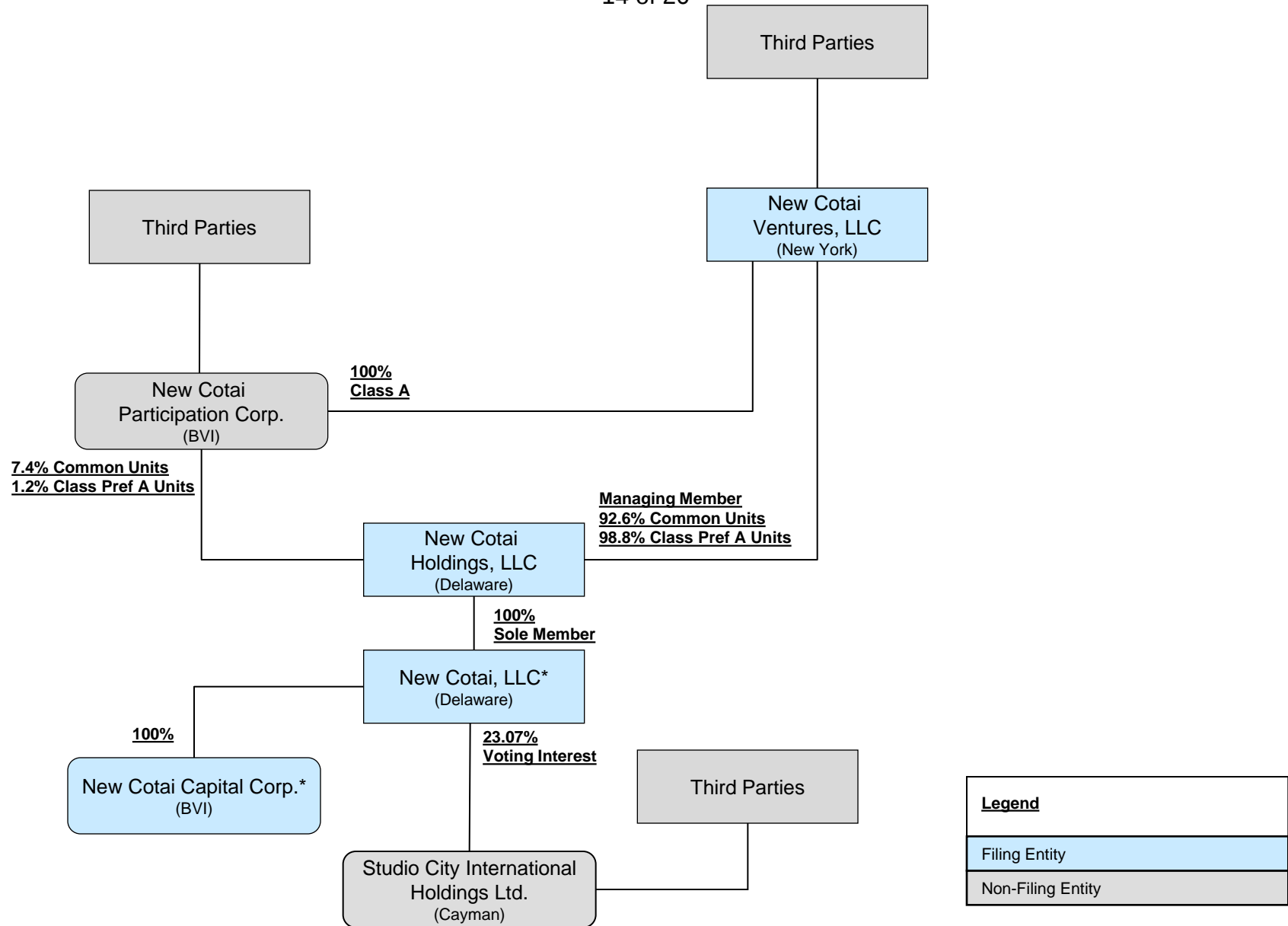
Case No. _____

Chapter 11

LIST OF EQUITY SECURITY HOLDERS

Following is the list of the Debtors' equity security holders which is prepared in accordance with rule 1007(a)(3) of the Federal Rules of Bankruptcy Procedure for filing in this Chapter 11 Case.

Name and last known address or place of business of holder	Number/Percentage of Securities
SPC Cotai Investments, LLC Two Greenwich Plaza, First Floor Greenwich, CT 06830	78% of membership units
OCM Opportunities New Cotai, Ltd. c/o Oaktree Capital Management, LP 333 South Grand Avenue, 28 th Floor Los Angeles, CA 90071	7.3333% of membership units
OCM APO New Cotai, Ltd. c/o Oaktree Capital Management, LP 333 South Grand Avenue, 28 th Floor Los Angeles, CA 90071	7.3333% of membership units
OCM Opps Macau Holdings, LLC c/o Oaktree Capital Management, LP 333 South Grand Avenue, 28 th Floor Los Angeles, CA 90071	7.3333% of membership units



**ACTION BY WRITTEN CONSENT
OF THE BOARD OF MANAGERS**

OF

NEW COTAI VENTURES, LLC

In accordance with Section 5.3 of the Amended and Restated Operating Agreement (the "Agreement") of New Cotai Ventures, LLC (the "Company"), the undersigned, constituting a majority of the members of the Board of Managers of the Company (the "Board"), do hereby adopt, by this written consent, the resolutions attached hereto as Exhibit A with the same force and effect as if they had been adopted at a duly convened meeting of the Board and direct that this Action by Written Consent be filed with the minutes of the proceedings of the Board.

IN WITNESS WHEREOF, the undersigned have executed this written consent as of the 1st day of May, 2019.



Michael Gatto

/s/ David Reganato

David Reganato

John Brecker

ACTION BY WRITTEN CONSENT

OF THE BOARD OF MANAGERS

OF

NEW COTAI VENTURES, LLC

In accordance with Section 5.3 of the Amended and Restated Operating Agreement (the "Agreement") of New Cotai Ventures, LLC (the "Company"), the undersigned, constituting a majority of the members of the Board of Managers of the Company (the "Board"), do hereby adopt, by this written consent, the resolutions attached hereto as Exhibit A with the same force and effect as if they had been adopted at a duly convened meeting of the Board and direct that this Action by Written Consent be filed with the minutes of the proceedings of the Board.

IN WITNESS WHEREOF, the undersigned have executed this written consent as of the 1st day of May, 2019.

Michael Gatto

David Reganato



John Brecker

EXHIBIT A

**RESOLUTIONS OF THE BOARD OF MANAGERS OF
NEW COTAI VENTURES, LLC**

WHEREAS, the Board has considered presentations by the representatives of, and the financial and legal advisors to, the Company regarding the liabilities and liquidity situation of the Company, the strategic alternatives available to it, and the effect of the foregoing on the Company's assets, creditors, and other parties in interest;

WHEREAS, the Board has had the opportunity to consult with the Company's representatives, and financial and legal advisors and other professionals, and fully consider each of the strategic alternatives available to the Company;

WHEREAS, based on its review of all available alternatives and advice provided by such advisors and professionals, the Board has determined that it is in the best interest of the Company, its direct and indirect controlled subsidiaries, New Cotai Holdings, LLC, a Delaware limited liability company, New Cotai, LLC, a Delaware limited liability company, and New Cotai Capital Corp., a British Virgin Islands company limited by shares (the "Subsidiaries"), and their respective stakeholders, for the Company and its Subsidiaries to take the actions specified in the following resolutions;

Chapter 11 Filing

WHEREAS, the Board has been presented with a proposed voluntary petition seeking relief under the provisions of chapter 11 of the Bankruptcy Code (the "Petition") to be filed by the Company in the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") seeking relief under the provisions of chapter 11 of title 11 of the United States Code (the "Bankruptcy Code"), in which the authority to operate as a debtor-in-possession will be sought; and

WHEREAS, the Board, having considered the Company's assets and financial position and the best course of action to maximize value, deems it advisable and in the best interests of the Company, its creditors, and other interested parties that the Petition be filed by the Company.

NOW, THEREFORE, BE IT RESOLVED, that in the judgment of the Board it is desirable and in the best interests of the Company, its Subsidiaries, creditors, stakeholders and other interested parties that the Petition be filed by the Company seeking relief under the provisions of chapter 11 of the Bankruptcy Code, and the filing of such Petition is authorized hereby; and

RESOLVED FURTHER, that the representatives, managers, and officers of the Company, or any one of them (collectively, the "Officers") be, and each of them hereby is, empowered, authorized and directed, with full power of delegation, on behalf of and in the name of the Company, to execute and verify the Petitions as well as any other documents, schedules, motions, lists, applications, pleadings, orders and other filings, including any additional petitions or filings that the Company or the Officers determine to execute, verify and file on behalf of any

Subsidiary (collectively, the “Chapter 11 Filings”) (with such changes therein and additions thereto as any such Officer may determine to be necessary, appropriate or advisable, the execution and delivery of any of the Chapter 11 Filings by any such Officer with any changes thereto to be conclusive evidence of such determination), to cause the Petitions and the Chapter 11 Filings to be filed with the Bankruptcy Court, and to take and perform any and all further acts and deeds that such Officer deems necessary, appropriate, or desirable in connection with the Bankruptcy Case, including, without limitation, the payment of fees, expenses and taxes such Officer deems necessary, appropriate, or desirable (the taking or performance of any such acts or deeds by any such Officer to be conclusive evidence of such determination).

Debtor-in-Possession Financing

WHEREAS, that in connection with the Bankruptcy Case, it is desirable and in the best interests of the Company, its creditors, and other parties in interest to enter into a Credit Agreement dated on or about May 1, 2019 (the “DIP Credit Agreement”) by and among the Company and the Subsidiaries as borrowers and guarantors (as applicable), Silver Point Finance, LLC, as administrative and collateral agent, and SPCP Group, LLC (the “Initial DIP Lender”), as the initial lender, pursuant to which the Initial DIP Lender has agreed to provide the Company with post-petition debtor-in-possession financing.

NOW, THEREFORE, BE IT RESOLVED, that the Company be, and hereby is, authorized to incur the obligations and to undertake any and all related transactions contemplated under the DIP Credit Agreement, including entering into any additional definitive documentation providing for the borrowing of loans, guaranteeing of obligations, granting of security and the pledging of collateral;

RESOLVED FURTHER, that the Officers of the Company be, and each of them hereby is, empowered, authorized and directed, with full power of delegation, on behalf of and in the name of the Company, to cause the Company to negotiate, execute and deliver the DIP Credit Agreement and the related documents contemplated thereby, in such form and with such changes or amendments (substantial or otherwise) thereto as any one of more such Officers shall determine to be necessary or desirable, in order to consummate the transactions contemplated by the DIP Credit Agreement (the negotiation, execution and delivery of such documents by any such Officer to be conclusive evidence of such determination); and

RESOLVED FURTHER, that the Officers of the Company be, and each of them hereby is, empowered, authorized and directed, with full power of delegation, on behalf of and in the name of the Company, to take all such further actions which any such Officer shall determine to be necessary, proper or advisable to perform the Company’s obligations under or in connection with the DIP Credit Agreement and the transactions contemplated therein and to carry out fully the intent of the foregoing resolutions (the taking of such actions by any such Officer to be conclusive evidence of such determination).

Retention of Advisors

WHEREAS, that in connection with the Bankruptcy Case, it is desirable and in the best interests of the Company, its creditors, and other parties in interest for the Company to retain

advisors, including professionals and independent fiduciaries, and to take appropriate action to secure all necessary approvals for the retention and compensation of such advisors in accordance with engagement agreements relating to their respective services.

NOW, THEREFORE, BE IT RESOLVED, that the Officers of the Company be, and each of them hereby is, empowered, authorized and directed to continue to retain, on behalf of and in the name of the Company, the law firm of Skadden, Arps, Slate, Meagher & Flom LLP (“Skadden Arps”) as bankruptcy counsel, to render general legal advice and, in the event that the Company files the Petitions, to represent the Company and its Subsidiaries in connection with such proceedings and all other related matters in connection therewith, on such terms as the Officers of the Company, and each of them, may or shall approve and/or have previously approved;

RESOLVED FURTHER, that the Officers of the Company be, and each of them hereby is, empowered, authorized and directed to continue to retain, on behalf of and in the name of the Company, (i) Houlihan Lokey Capital, Inc. (“Houlihan”) to serve as financial advisor to the Company, and (ii) Prime Clerk LLC (“Prime Clerk”) to provide consulting services to the Company and its Subsidiaries regarding noticing, claims management and reconciliation, plan solicitation, balloting, disbursements, and any other services agreed to by the parties; and be it further

RESOLVED FURTHER, that the Officers of the Company be, and each of them hereby is, empowered, authorized and directed, on behalf of and in the name of the Company, to continue the employment and retention of professionals in the ordinary course as long as they determine to be appropriate and in the Bankruptcy Case to retain and employ other attorneys, accountants, and other professionals to assist in the Company's Bankruptcy Case on such terms as are determined to be necessary, proper, or desirable (the continued employment and retention of such professionals to be conclusive evidence of such determination); and

RESOLVED FURTHER, that the Officers of the Company be, and each of them hereby is, authorized and directed to execute any appropriate engagement letters and agreements and such other documents necessary to retain Skadden Arps, Houlihan, Prime Clerk, and any other or additional financial advisors, investment bankers, accountants, auditors, advisors, legal counsel, and other professionals not specifically identified herein (the “Professionals”), and to cause the Company to pay appropriate retainers to such Professionals prior to the filing of the Bankruptcy Case or after to the extent appropriate and permitted in the Bankruptcy Case, and to cause to be filed appropriate applications or motions seeking authority to retain and pay for the services of such Professionals.

General Resolutions

RESOLVED, that the Officers of the Company be, and each of them hereby is, empowered and authorized, and directed, on behalf of and in the name of the Company, to take, from time to time, any and all such action and to execute and deliver from time to time any and all such agreements, amendments, instruments, requests, receipts, applications, reports, certificates and other documents, and to execute, verify and file or cause to be filed all petitions, schedules, lists, motions, applications and other papers and documents any such Officer shall

determine to be necessary or desirable in connection with the Bankruptcy Case, and to take any and all action any such Officer shall determine to be necessary, proper, or desirable in connection with the Bankruptcy Case, to carry out and perform the purposes of these resolutions, and the execution of such documents and taking of such action shall be conclusive evidence of such determination;

RESOLVED FURTHER, that the omission from these Resolutions of any agreement, document or other arrangement contemplated by any of the agreements, documents or instruments described in these Resolutions or any action to be taken in accordance with any requirement of any of the agreements, documents or instruments described in these Resolutions shall in no manner derogate from the authority of the Officers of the Company to take all actions necessary, desirable, advisable or appropriate to consummate, effectuate, carry out or further the transactions contemplated by, and the intent and purposes of, these Resolutions; and

RESOLVED FURTHER, that any and all actions lawfully done for and on behalf and in the name of the Company by any Officer or Professional engaged by the Company in connection with the Bankruptcy Case with respect to any transactions contemplated by these Resolutions before or after their adoption be, and they hereby are, ratified, authorized, approved, adopted in good faith and consented to in all respects for all purposes.